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#### **Stance**

Competent Manager <u>and</u> Spiritual Leader Fear or Faith?
Mission-based

#### **Practicalities**

Transparency
Draw on wisdom of the whole
Culture of gratitude

#### Results

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## Competent Manager <u>and</u> Spiritual Leader

- Lay out plan for addressing financial challenges
- Address spiritual issues

-- Lauri Perman, Pendle Hill

## Fear or Faith?

#### Fear-based decisions:

- Not in organization's best interest
- Poison atmosphere in decision-making body and thus negatively influence subsequent decisions
  - -- Lauri Perman, Pendle Hill

## Mission-based

#### Re-assessment

Strategic planning

Implementation

-- Medrice Coluccio, St. John Medical Center

## **Your Soul Score**

- Yourself
- Your team
- Your organization as a whole \_\_\_\_\_

(on a scale of 1-10, with 10 being the highest score)

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## **Transparency**

- Financial realities
- Timing of layoffs
- Support available
  - -- Gus Tolson, CoreStates Bank

### Draw on Wisdom of the Whole

- Core principles

- Discernment process

-- Leadership team, Reell

## **Culture of Gratitude**

- Leadership training
- Atmosphere in stores
- Performance reviews
  - -- Tom Henry, Landry's Bicycles

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## **Ownership of Decision**

- Morale remained high
- Vision, turnaround

-- Leadership team, Reell

## **Financial Literacy**

- "Not my area" to full participation
- Better decisions

-- Lauri Perman, Pendle Hill

# Stronger Teams, Board, Relationship

- Stronger teams
- Stronger board
- Stronger relationship between them
  - Medrice Coluccio, St. John Medical Center

## **Your Commitment**

- Your soul score?
- Stance?
- Practicalities?